

## DAFTAR ISI

LEMBAR PENGESAHAN .....	i
LEMBAR PERNYATAAN ORISINALITAS .....	ii
ABSTRAK.....	iii
ABSTRACT.....	iv
LEMBAR PERSEMBAHAN.....	v
KATA PENGANTAR.....	vi
DAFTAR ISI.....	vii
DAFTAR GAMBAR.....	x
DAFTAR TABEL.....	xi
DAFTAR LAMPIRAN.....	xii
BAB I PENDAHULUAN.....	1
I.1 Latar Belakang.....	1
I.2 Perumusan Masalah.....	5
I.3 Tujuan Penelitian.....	5
I.4 Manfaat Penelitian .....	6
I.5 Batasan Masalah.....	6
I.6 Sistematika Penulisan.....	6
BAB II LANDASAN TEORI.....	8
II.1 Manajemen Strategi.....	8
II.2 <i>Customer Profile</i> .....	9
II.3 <i>Value Proposition</i> .....	9
II.4 Pengertian Model Bisnis .....	10
II.5 <i>Business Model Canvas</i> .....	11
II.6 Sembilan Elemen Model Bisnis Kanvas .....	12
II.6.1 <i>Customer Segment</i> .....	12
II.6.2 <i>Value Proposition</i> .....	12
II.6.3 <i>Channel</i> .....	12
II.6.4 <i>Customer Relationship</i> .....	13
II.6.5 <i>Revenue Stream</i> .....	13
II.6.6 <i>Cost Structure</i> .....	13
II.6.7 <i>Key Activities</i> .....	13
II.6.8 <i>Key Resource</i> .....	14
II.6.9 <i>Key Partnership</i> .....	14

II.7 Analisis SWOT .....	15
II.7.1 Indikator SWOT .....	15
II.7.2 Perhitungan bobot dan skor SWOT.....	17
II.8 Analisis Lingkungan .....	18
BAB III METODOLOGI PENELITIAN .....	20
III. 1 Model konseptual.....	20
III.2 Sistematika Penyelesaian Masalah.....	22
III.2.1   Tahap Pendahuluan.....	24
III.2.2   Tahap Pengumpulan dan Pengolahan Data.....	24
III.2.3   Tahap Analisis dan Perancangan Model Bisnis.....	26
III.2.4 Tahap Akhir, Eavliasi Hasil Rancangan, Kesimpulan, dan Saran .....	26
BAB IV PENGUMPULAN DAN PENGOLAHAN DATA.....	26
IV.1 Data Internal Konveksi Holmesick.Ltd Bandung.....	27
IV.1.1 Gambaran Umum Perusahaan.....	27
IV.1.2 Pengumpulan Data Internal Perusahaan .....	28
IV.2 <i>Customer Profile</i> .....	37
IV.2.1 <i>Customer Jobs</i> .....	37
IV.2.2 <i>Customer Pains</i> .....	39
IV.2.3 <i>Customer Gains</i> .....	40
IV.3 Analisis Lingkungan Perusahaan.....	40
IV.3.1 Market Forces .....	41
IV.3.2 Key Trends.....	44
IV.3.3 Macro Economy Forces.....	46
IV.3.4 Industry Forces .....	47
IV.4 Pengumpulan dan Pengolahan Data SWOT Holmesick.Ltd Bandung.....	55
IV.4.1 Variabel Proposisi Nilai.....	60
IV.4.2 Variabel Biaya dan Pendapatan.....	61
IV.4.3 Variabel Infrastruktur .....	63
IV.4.4 Variabel Hubungan Pelanggan .....	66
BAB V ANALISIS DAN PERANCANGAN MODEL BISNIS.....	69
V.1 Analisis SWOT .....	69
V.1.1 Variabel Proposisi Nilai .....	69
V.1.2 Variabel Biaya dan Pendapatan .....	71
V.1.3 Variabel Infrastruktur.....	74
V.1.4 Variabel Hubungan Pelanggan.....	77
V.2 <i>Value Proposition Canvas</i> .....	78

V.2.1 Pain Relievers .....	78
V.2.2 <i>Gain Creators</i> .....	79
V.2.3 <i>Product and Services</i> .....	80
V.3 <i>Fit Customer Profile with Value Proposition</i> .....	81
V.4 Perancangan <i>Business Model Canvas</i> Usulan.....	84
V.5 Penilaian <i>Business Model Canvas</i> Usulan .....	92
V.6 <i>Business Model Canvas</i> Usulan .....	93
BAB VI KESIMPULAN DAN SARAN .....	95
VI.1 Kesimpulan.....	95
VI.2 Saran .....	98
Daftar Pustaka.....	99
LAMPIRAN .....	101