

ABSTRACT

The issue to project failure has been a common phenomenon to many construction companies. The impact is very critical to companies to which it leads to the late completion of the project and also an over budget. Lack of planning, conducting a lot of changes, and bad executing process are the reasons behind it. If this kept going on, project failure would be a major threat to the companies in which it may drag them to suffer a far greater loss. As a solution, the project maturity assessment comes into existence to put back the projects onto the track and to overcome the project failure. Company XYZ is a construction company to which it conducts a project. It is experiencing issues to which it may potentially be a project failure to it. This research uses the Organizational Project Management Maturity Model (OPM3) as a tool to assess the maturity level of Company XYZ. The specific focus is on the Project Risk Management Knowledge Area. The research is conducted using questionnaire spread across the project team which consists of 1 project manager and 4 project supervisors. At the end, the result of the research shows that the company is in the bad condition of performance. Its maturity level sits in the lowest level. The result also shows that the project team has not met the requirement of the top management.

Keywords: Project, Project Management, Project Maturity, Project Failure