

LIST OF TABLES

Table 1. MVNO Benchmark	7
Table 2. Impact on the MNO, Government, and Consumers.....	8
Table 3. 5G Key Requirement.....	11
Table 4. Research parameter.....	17
Table 5. Capex component for MVNO business model	20
Table 6. Opex component for MVNO business model.....	20
Table 7. Estimated traffic demand for DKI Jakarta.	24
Table 8. Capex light MVNO	25
Table 9. Capex Brand Reseller.....	25
Table 10. Capex full MVNO.....	26
Table 11. Percentage value of opex	27
Table 12. Opex Full MVNO calculation optimistic growth.....	28
Table 13. Opex full MVNO calculation for moderate growth.....	28
Table 14. Opex Full MVNO calculation for pessimistic growth.....	28
Table 15. Opex Light MVNO calculation for optimistic growth.....	29
Table 16. Opex Light MVNO calculation for moderate growth.....	29
Table 17. Opex Light MVNO calculation for pessimistic growth.....	29
Table 18. Opex Brand Reseller calculations for optimistic growth	29
Table 19. Opex Brand Reseller calculation for moderate growth.....	29
Table 20. Opex Brand Resellers calculation for pessimistic growth.	30
Table 21. NPV, IRR, and Payback Period value.....	35
Table 22. The result of ROI calculation.....	37
Table 23. Changes to pasal in Undang-Undang No. 36 Tahun 1999 to Undang-Undang No. 11 tahun 2021.....	44