

DAFTAR TABEL

Tabel 1. 1 Hasil Identifikasi Seven waste pada unit ABC	3
Tabel 1. 2 Alternatif Solusi	9
Tabel 2. 1 Seven Waste	21
Tabel 2. 2 Pencapaian Tingkat Sigma.....	24
Tabel 2. 3 Deskripsi 5S	27
Tabel 2. 4 Tabel Perbandingan Maturity Project Management.....	28
Tabel 2. 5 Level 2 - Life Cycle.....	30
Tabel 2. 6 Level 3 – Karakteristik	31
Tabel 2. 7 Perbandingan Maturity Lean.....	34
Tabel 2. 8 Perbandingan Jenis Assessment Tools	38
Tabel 2. 9 Six Sigma Improvement Project in a Concrete Block Plant	40
Tabel 2. 10 Six Sigma implementation through DMAIC: a case study.....	41
Tabel 2. 11 Using Six Simga DMAIC for Lean Project Management in Education: a case study in German Kindergarten	42
Tabel 2. 12 Practical Application of Six Sigma Methodology to Reduce Defect in a Pakistan Manufacturing Company	43
Tabel 2. 13 Development of Lean Enterprise Transformation Maturity Model ...	44
Tabel 2. 14 Tingkat Kematangan Manajemen Proyek: Survei di Beberapa Tempat di Indonesia	45
Tabel 3. 1 Wawancara.....	49
Tabel 3. 2 Level Maturity Kerzner	50
Tabel 3. 3 Section I - Enterprise Transformation/Leadship	51
Tabel 3. 4 Section II: Lifecycle Processes	51
Tabel 3. 5 Section III: Enabling Infrastructure.....	52
Tabel 3. 6 Identifikasi Komponen Sistem Terintegrasi	57
Tabel 4. 1 WBS Dictionary	60
Tabel 4. 2 Stakeholder Register.....	61
Tabel 4. 3 Hasil Kuesioner Kerzner Level 1	62
Tabel 4. 4 Hasil Kuesioner Kerzner Level 2	62
Tabel 4. 5 Hasil Kuesioner Kerzner Level 3	63
Tabel 4. 6 Hasil Kuesioner Kerzner Level 4	63
Tabel 4. 7 Hasil Kuesioner Kerzner Level 5	63
Tabel 4. 8 Stakeholder Register.....	65
Tabel 4. 9 SIPOC.....	66
Tabel 4. 10 Hasil Identifikasi dan Pengkategorian Waste	71
Tabel 4. 11 Tipe dan Persentase Setiap Waste	74
Tabel 4. 12 Frekuensi Munculnya Waste.....	76
Tabel 4. 13 Total Defect yang Terjadi dalam Program	77
Tabel 4. 14 5S – Persiapan Program yang Kurang Matang	79
Tabel 4. 15 5S - SDM yang Kurang	80
Tabel 4. 16 5S - Pembagian Beban Kerja yang Tidak Merata.....	80

Tabel 4. 17 5S - Kurangnya Reminder saat Briefing.....	80
Tabel 4. 18 5S - Kurangnya Peninjauan Ulang Terkait Informasi yang Akan didistribusikan	81
Tabel 4. 19 Kurangnya Arahan dan Informasi Mengenai Scope, Requirement dan Activity Proyek.....	81
Tabel 4. 20 5S - Kurangnya Pelatihan Kemampuan Tim Terkait dengan Jenis Pelaksanaan Program	81
Tabel 4. 21 5S – Permintaan yang Tidak Terdefinisi Dengan Baik di Awal Pelaksanaan Program	82
Tabel 4. 22 Improvement Roadmap Plan.....	82
Tabel 5. 1 Verifikasi Hasil Rancangan	87
Tabel 5. 2 Validasi Hasil Rancangan.....	88
Tabel 5. 3 Deskripsi Poin - Common Language	89
Tabel 5. 4 Analisis Level 1 - Common Language	90
Tabel 5. 5 Deskripsi Poin - Common Processes.....	92
Tabel 5. 6 Analisis Level 2 - Common Prosesess	92
Tabel 5. 7 Deskripsi Poin - Singular Methodology	93
Tabel 5. 8 Analisis Level 3 - Singular Methodology	94
Tabel 5. 9 Deskripsi Poin - Quantitative Benchmarking	96
Tabel 5. 10 Deskripsi Poin - Qualitative Benchmarking	96
Tabel 5. 11 Deskripsi Poin - Combined Scores.....	96
Tabel 5. 12 Hasil Level 4 - Benchmarking	97
Tabel 5. 13 Deskripsi Poin - Continous Improvement	97
Tabel 5. 14 Hasil Level 5 – Continous Improvement.....	98
Tabel 5. 15 Kriteria Keputusan LESAT.....	98
Tabel 5. 16 Pengelompokan Hasil Perhitungan LESAT.....	102